UNIVERSITY OF ILLINOIS AT CHICAGO

Office of the Chancellor (MC 102) 2833 University Hall 601 South Morgan Street Chicago, Illinois 60607-7128

July 6, 2006

B. Joseph White President University of Illinois 414 AOB, MC 760

Dear Joe:

I am pleased to submit to you UIC's Strategic Plan, consisting of the campus level plan plus the plans from twenty-four individual units.

In an attempt to make this massive body of work more digestible, we have assembled the Executive Summaries from all twenty-five plans into a separate document that should contain the essence of UIC's overall aspirations and the means by which we seek to attain them.

Despite the independent creation of the unit plans, there are recurrent themes that appear in each. These themes all connect with UIC's hallmark of "Access to Excellence," which foregrounds not only the values of access and excellence but our commitment to linkage between the two.

The recurrent themes all also involve linkages: between disciplines and cultures, between academe and the outside world, and between UIC and the opportunities and challenges of Chicago. These appear in the plans as emphasis on inter- and multi-disciplinary work, engagement of UIC with its communities, and a clear awareness of the importance of diversity in a rapidly globalizing world.

As you have stated, the planning process is a dynamic and iterative one. In consequence, any extensive written plan may be somewhat out of date by the time it appears in print. Time and a changing environment do not wait for final edits and amendments. Thus we see that some of the good ideas in this plan have already been put into action and that some of our environmental assumptions have already changed. Nevertheless, the basic principles, values and goals articulated in the plan will serve as our guideposts to create the brilliant future for UIC.

These plans collectively represent the work of dozens of individuals, most of them unnamed in the documents. To them and their hundreds of colleagues dedicated to the mission of UIC, we owe thanks for the work completed, and in them we place our hope for greater accomplishment yet to come.

Yours,

Sylvia Manning Chancellor

Sylina Manning